WSD FY 20 BUDGET







November 28, 2018

WSD ENDS STATEMENT

All students will graduate from the Winooski School District (WSD) college and career ready at a cost supported by a majority of the Winooski community. WSD students will lead healthy, productive and successful lives and engage with their local and global community.



WSD GRADUATE EXPECTATIONS (GXs)

Critical Thinking

Well-Being

Communication

Creativity

Persistence

Culture and Community



WSD GRADUATE PROFICIENCIES (GPs)

Writing	
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Speaking

Civil Discourse

Critical Reading

Non-Native Language

Goal Setting

Physical Health

Human Body

Social-Emotional Health

Natural World

Visual Arts Performing Arts STEM Design

Math Reasoning

Historical Inquiry

Financial Literacy

Scientific Reasoning

Cross-Cultural Engagement

Civics



Goal #1: College & Career Readiness

- Kindergarten Readiness
- Project-Based Learning (PBL)-JFK
- Expeditionary Learning (EL)-WMS
- Student-Centered Learning (SCL)-WHS
- WHS college campus visits
- Graduate Expectations (GXs) & Progressions (GPs)
- Literacy & Math
- Financial Literacy



Goal #2: Healthy, Productive & Successful Lives

- Food Security & Basic Needs
 - Community Eligibility Provision (CEP), Breakfast-in-the-Classroom,
 - VT Foodbank & Backpack program, Fresh Fruits & Vegetables (FFV)
 - Clothing Giveaway
 - Emergency Funds donation
- Social-Emotional Development & Relationships
 - VT PBiS Awards
 - Systems of Support (MTSS)
 - Advisory



Goal #3: Local & Global Community Engagement

- Partnerships: Waterworks, PCC, Misery Loves Co., UVM, SMC, Spectrum, VT Folklife Center, Young Writers Project
- Welcome Back to School BBQ
- PTO, Boosters, \$ for Scholars,
- Special Olympics: Penguin Plunge & Unified Sports
- City-School collaboration
- Youth Leadership



Investment Variances (\$1.335M or 7.9%)

Function

- 1100 Regular Programs +\$402K
- 1200 Special Programs +\$468K
- 2100 Support Services-Students +\$76K
- 2200 Support Services-Instruction +99K
- 2700 Student Transportation +\$80K

<u>Object</u>

- 100 Salaries +\$659K
- 200 Benefits +\$607K
 - 95% of increase



WSD-Current Enrollment/ (Last Yr.)

- Pre-kindergarten: 124 / (107)
- <u>K-5</u>: 374 / (360)
- <u>6-8</u>: 170 / (158)
- <u>9-12</u>: 217/ (233)
 - Includes 11 attending other High Schools via School Choice





Nov 1, 2018

See NESDEC **Enrollment Projections** • # of births • in-migration difficult to project with inconsistencies



WSD STAFFING 2018-19

Instructional Programs

Instructional/Admin/Other Support

- Leadership
 - o 7 FTE
- Teachers (Classroom, ELL, Special Ed, Tech Integrationist, Guidance)
 - o 106.2 FTE (+1.7: Guidance-JFK, Sci-WMHS, PE-JFK)
- Other Teachers (Speech, Psychological, Library)
 - o 5 FTE (+1: SLP)
- Activities/Athletic Director
 - o .5 FTE

TOTAL= 118.7 FTE (+2.7)



- Instructional Assistants/Program Assistants
 o 64 FTE (+7: All Special Ed.)
- Technology o 4 FTE
- Health Office
 - o 2.7 FTE (+.5: Health Office Asst.)
- Administrative (Admin Assts, Registrar, A/P,HR)
 9 FTE (+1.5: HR Coord. & Medicaid Clerk)
- Operations, Maintenance, Security, Transportation
 - o 13 FTE
- Other (Wellness Coord., Student Service Asst., Behavior Interventionist, 21st Century Coord.)

o 9 FTE

Staffing Ratios

Students

- Classroom: Student-to-Teacher:12.27
 - Includes ELL Newcomer & Special Ed. programs
- Student-to-Teacher: 7.7
 - Includes all licensed professionals
- Student-to-All Staff: 3.5
- Student-to-Administrator (Prek-12): 126

Per Equalized Pupil

- Classroom: Student-to-Teacher:16.4
 - Includes ELL Newcomer & Special Ed. programs
- Student-to-Teacher: 10.3
 - Includes all licensed professionals
- Student-to-All Staff: 4.7
- Student-to-Administrator (Prek-12): 145



Long-Term Staffing Plan

<u>JFK</u>

- ELL (3.0)
- Math & Literacy Interventionists (2.0)
- IAs (3.0)

<u>WSD</u>

- Dir. of Curriculum (1.0)
- Early Learning Coordinator (1.0)
- 504 & EST Coordinator (1.0)
- Social Workers (4.0)



<u>WMHS</u>

- Art (1.0)
- Music (1.0)
- PE (1.0)
- Math Coach (1.0)
- Math & Literacy Interventionists (2.0)

POSSIBLE FY20 INVESTMENTS

<u>JFK</u>

- Special Educator (2.0); in Service Plan
- ELL Teacher (1.0=\$85K)

<u>WMHS</u>

• Guidance Counselor (.5=\$40K)

<u>WSD</u>

- Communications/Development (1.0=\$75K)
- Substitute Teacher Contracted Services or Part-Time Staff (\$100K)

TOTAL OPERATING BUDGET IMPACT:

• \$300K or 1.78%

*REVENUE INCREASE AT 56% or ~\$90K FOR SPECIAL EDUCATION POSITIONS



Education Spending Per Equalized Pupil

(budgeted expenditures minus local revenues divided by equalized pupils)

<u>Ed Spending</u>	Equalized Pupils	<u>Ed Spending Rank</u>
FY 18- \$13,986	EP=962.25	???
FY 17- \$13,367	EP=950.39	197/256
FY 16- \$12,896	EP=925.03	211/282
FY 15- \$12,736	EP=895.50	206/282
FY 14- \$11,911	EP=924.88	225/282
FY 13- \$11,572	EP=938.70	215/286
FY 12- \$10,717	EP=937.63	231/286
FY 11- \$11,053	EP=890.76	216/286
FY 10- \$11,022 WINOOSKI SCHOOLS	EP=844.95	211/286

We are the future.

Notes from the State

- Act 166/PreK Tuition= \$3,356
 - \$3,178 currently
- Base Education Amount
 - FY20= \$10,130 (TENTATIVE)
- Excess Spending Threshold
 - FY 20= \$18,8311 (TENTATIVE)



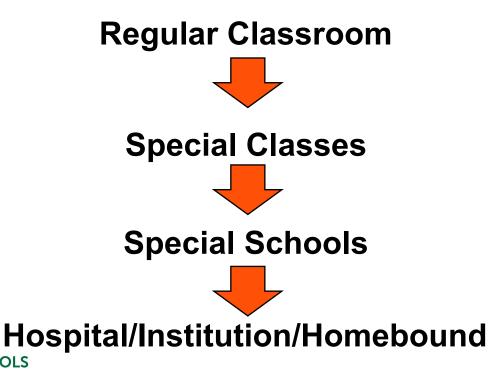
- ESTIMATED Tax Rate Per Tax Commissioner -Recommendations due 12/1/18
 - Homestead
 - FY19: \$ 1.00
 - Non-Residential –
 FY19: \$ 1.629
- Equalized Pupil
 - Due by December 15 (most likely later)
 - FY19: 1,018.13
- Common Level of Appraisal (CLA)
 - O Due by January 1, 2019
 - FY19: 90.20%

FY20 Special Education

Robin E. Hood, Ed.D. Director of Support Services & Early Learning



LRE & Continuum of Alternative Placements





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Revenue

- Expenses have decreased in outside placements
- We track all extraordinary expenses so we qualify for reimbursement programs
- 60% of expenses up to \$50,000 are reimbursed
- 95% of expenses over \$60,000 are reimbursed

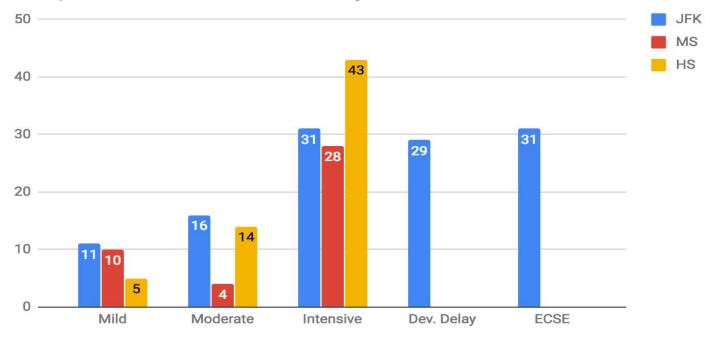


Students with Disabilities on IEPs PreK-12

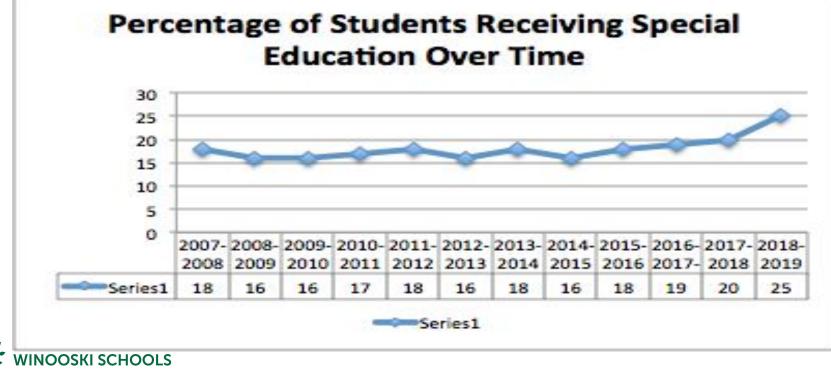
<u>School Year</u>	<u># of PreK-8 IEPs</u>	<u># of 9-12 IEPs</u>	<u>TOTAL</u>
2012-13	113	31	144
2013-14	101	33	134
2014-15	100	46	146
2015-16	120	47	167
2016-17	133	50	183
2017-18	127	60	187
2018-19	160	62	222



Comparative Data: Disabilities by Schools







We are the future.

Caseloads

- Preschool 24 (7 others case managed by Speech Pathologist and Intensive Needs Special Educator)
- > JFK (Grades K to 5): average 12 (range is 11 to 17)
- > Middle School (Grades 6 to 8): average 10
- > High School (Grades 9 to 12): average 12
- > Alternative programs: average is 10
- > 2 Intensive Needs Specialists: Each have a caseload of 8
- Out-of-District Case Manager: 17+ students (out of district,

residential, and St. Francis Students)



FY20 ELL

Kirsten Kollgaard Director of ELL & Curriculum



WSD ELLs 2018-19

	<u>Total # of</u>		
<u>School</u>	<u>Students</u>	<u># ELLs</u>	<u>% ELLs</u>
PreK	124	29	24%
JFK	374	164	44%
WMS	170	68	40%
WHS	217	90	42%
WSD	885	351	40%
WINOOSKI SCHOOLS We are the future.			

WSD ELL Students: 2014-Present

School	# of ELLs 2014-2015	# of ELLs 2015-2016	# of ELLs 2016-2017	# of ELLs 2017-2018	# of ELLs 2018-2019	# of Current FTE	# of FTE Added since 2013-2014
JFK	114	104	137	156	164	4.0	1.5
WMS	42	40	63	48	68	3.0	1.5
WHS	102	87	98	96	90	4.0	1.0



WSD ELL Caseloads 2018-19

JFK Newcomer Caseload	1:13 (maximum 1:15)
JFK ELL Grade Level Caseload	1:50
WMS Newcomer Caseload	1:20
WMS ELL Grade Level Caseload	1:24
WHS ELL Grade Level Caseload	1:23



WSD ELL Programs

- JFK Elementary
 - 4th year of newcomer program (grades 3-5)
 - Co-teaching/push in and pull out services
- Middle School
 - 3rd year of newcomer program (grades 6-8)
 - An ELL teacher is embedded on each middle school team to support the high beginner and intermediates ELLs in content classes and provide additional

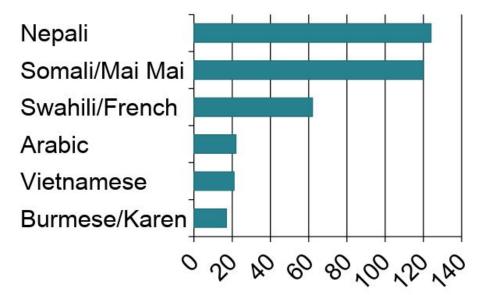


WSD ELL Programs

- High School
 - 7th year of newcomer program (grades 9-12)
 - ELL classes for all levels
 - Co-teaching in Foundations of Science, Foundations of Math and some reading classes



The Languages of WSD 2018-2019



- 18 different languages spoken
- Others include Chinese, Kirundi, Japanese, Bosnian, Spanish, etc.



Liaison Support

- Home School Multicultural Liaisons
 - 1.0 FTE Somali/Mai Mai Speaking Liaison
 - 1.0 FTE Nepal Speaking Liaison
 - 1.0 FTE Arabic Speaking Liaison
 - 1.0 FTE Swahili/French/Lingala Speaking Liaison
 - 0.7 FTE Vietnamese Speaking Liaison



○ 0.64 FTE Burmese Speaking Liaison

WSD FY20 BUDGET

November 28, 2018

FISCAL OPERATIONS REVISED BASELINE



FISCAL SERVICES

• Level Funded For FY20



Operations

• Most accounts have been level funded

Possible Capital Improvements/Expenditures

- No current projects in the proposed FY20 Budget.
- All needs are included in larger Capital Project Plan



Capital Reserve Account

Balance as of November 27, 2018 \$389K

Outstanding Obligations

Balance Available

\$366K

\$23K





WSD FY 20 BUDGET

December 5, 2018



Baseline Budget

December 5, 2018

December 12, 2018

+\$K or%

+\$7K or%



POSSIBLE REDUCTIONS

*~\$168K = 1%

Ο

Ο

%

- -\$84K Ο
- HRA exposure to 75% Ο
- Transportation reduction Ο

% \bigcirc

- -\$84K Ο
- -\$168K (cumulative) Ο
- 2 Support Staff positions or Ο



1 Licensed position



%

%

- -\$84K Ο
- -\$252 (cumulative) Ο
- 3-4 Support Staff Ο positions or 3 Licensed positions
- -\$84K Ο
- -\$336 (cumulative) Ο
- 5-6 Support Staff Ο positions or 4 Licensed

Notes from the State

- Act 166/PreK Tuition= \$3,267 (FY19)
 - \$3,178 currently (FY18)
- Base Education Amount/Property Dollar Equivalent Yield FY19= \$9842 (TENTATIVE)
 - \$10,076 currently (FY18)
- Excess Spending Threshold= \$17,816



- ESTIMATED Tax Rates Per Tax Commissioner
 - Homestead \$1.00
 - \circ Non-Residential \$1.629
- Equalized Pupil count not yet received
 - FY18: 962.25
 - FY19: 1018.99 (est)
- Common Level of Appraisal (CLA) not yet received
 - FY18: 92.20%
 - FY19:???

ENDS GXs PBL & SCL **PLPs** WELLNESS

K-12 Staffing Ratios Per Equalized Pupil

- Classroom: Student-to-Teacher:**16.4**
 - Includes ELL Newcomer & Special Ed. programs
- Student-to-Teacher: 10.3
 - Includes all licensed professionals
- Student-to-All Staff: 4.7
- Student-to-Administrator (Prek-12): **145**



K-12 Staffing Ratios

- Classroom: Student-to-Teacher:**12.27**
 - Includes ELL Newcomer & Special Ed. programs
- Student-to-Teacher: 7.7
 - Includes all licensed professionals
- Student-to-All Staff: 3.5
- Student-to-Administrator (Prek-12): **126**

